Research Results: Testing New Data Sources for Improved Subprime Decisions

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# **Current Situation**

- Common CB predictive variables in use for many years
- Predictive models rely heavily on application, deal, and CB variables
- There is little innovation in model segmentation schemes
- Model re-builds become "re-weighting" with new performance, not optimizing or building best models
  - Diminishing predictive returns



#### Population

- Deep Subprime applicants
- CB scores into low 500's and high 400's
- Used Auto purchasers
- Southeast and Southwest



## **Benefits of Subprime**

- Fast performance results (portfolio seasons quickly)
- Relatively small predictive improvement can have substantial financial benefits
  - Many possible "sweet spots"
    - Models here have lower KS than for prime populations (bigger upside)



#### **Evaluate Results – Analytic**

- Two separate studies
- Model performance dataset(s)
- Append external data/scores
- Examine hit rates
- Are variables/scores intuitive
- Incremental predictive power (KS, trade off curves, distributions)



#### **Evaluate Results - Business**

- Cost versus benefit
- How many incremental charge-offs identified?
- Savings per charge-off?
- Reduction in volume?
- Costs of data purchase (for all applicants)
- Implementation costs?



#### **Implementation Issues**

- How to best combine different scores or data sources
- Simplify implementation and tracking
- "Adjustor" approach



**Adjustor Implementation** 

- When evaluating two scores
  - Look at matrices of data
  - Determine rank-ordering stairstep tiers
- How about 3 or more scores?
- There are interactions to consider



**Adjustor Implementation** 

 Determine grade/tiers from matrix of custom & generic scores (Best Start)

 Within each grade – determine how the 3rd score effects performance



## **New Data/Scores Evaluated**

- Subprime "bureau"
- Fraud prediction score
- Debit data



## Subprime "bureau" results

- Good hit rate for this high-risk population – best in highest risk segments
- Highly correlated to credit bureau data – less benefit on margin
- Just under 10% increase in predictive power
  - Not helpful with thin file and 'no hit' applicants



#### Fraud Score results

- On margin there is some lift in predictive power over the matrix
- Most helpful with highest risk segment
- More challenging implementation



#### **Debit results**

- On margin there was generally more lift over the matrix
- When used in combination with the Fraud Score, accounted for most of the marginal benefit
  - More manageable implementation



# Fraud and Debit results

- Average lift in KS of 25% across 7 models (some with huge lift, some with smaller lift)
- Combined most of the marginal benefit can be explained by the Debit bureau data



### Fraud & Debit results





# Fraud & Debit results





#### Fraud & Debit results







#### **Financial Questions to Answer**

- Incremental losses saved?
- Impact on volume?
- Cost of data?



#### **Estimated Financial Benefits**

- Annual Originations \$580 Million
- Reduced Volume \$8 Million
- Incremental reduction in Net Loss \$1,500,000 (Fraud and Debit score)
- Foregone profit from reduced volume \$750,000
  - Data cost \$200,000
  - Net benefit \$550,000



# In closing

#### Discussion and Questions

